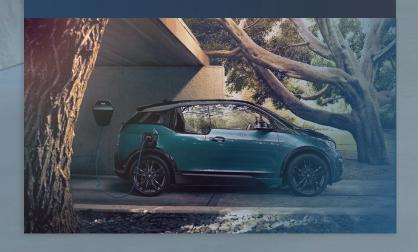


BMW GROUP E-MOBILITY STRATEGY.

WHAT SETS US APART IN AN HIGHLY COMPETITIVE ENVIRONMENT?

LONG-STANDING KNOW-HOW & SEMOTIONAL PRODUCT PIPELINE.

- Launch of BMW i3 already in 2013
- We give customers the "Power of Choice" & produce flexibly
- Broad portfolio of highly efficient
 PHEVs and a whole range of
 emotional BEVs to be launched soon



HIGH VERTICAL INTEGRATION & SCALABLE PRODUCTION.

- Modular kit: flexible and scalable
- 5th Generation BMW edrive technology: Supreme efficiency leads to top-end range
- Highly integrated e-mobility value chain (development, purchasing and production)



WE OFFER A UNIQUE DIGITAL EXPERIENCE.



- Best digital maintained product across the entire lifecycle with remote software upgrade
- Intuitive and natural digital user interface and interaction
- Deep integration of 3rd party services
 & cooperation with tech players



POWER OF CHOICE. OUR CUSTOMERS DECIDE WHAT IS RIGHT FOR THEIR NEEDS.







VARIETY OF DRIVE TRAINS IN THE BMW X3.

BMW i. FROM "BORN ELECTRIC". TO "ONE PLATFORM SERVES ALL".

2013 "BORN ELECTRIC".



FROM **2021** ON.



ONE PLATFORM
FITS ALL POWERTRAIN
DERIVATIVES

COMBUSTION ENGINE.



PLUG-IN HYBRID.



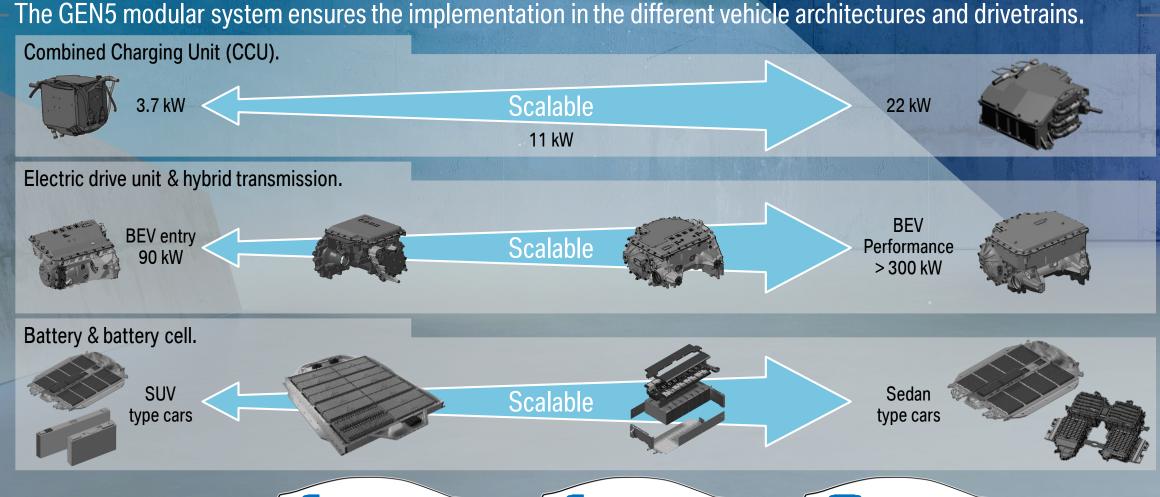
PURE ELECTRIC.



PHEV & BEV

THE GENERATION 5 MODULAR SYSTEM.

The GEN5 modular system ensures the implementation in the different vehicle architectures and drivetrains.



Vehicle architectures





Flexible modular system

OUR CLEAR ROADMAP.

AT LEAST 25 ELECTRIFIED MODELS BY 2023 INCLUDING AT LEAST 13 FULLY ELECTRIC CARS.

FULLY ELECTRIC.

PLUG-IN HYBRID.







94 Ah/33 kWh









2013

2014

2015

2016

2017

2018

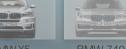
2019

2020

2021 — 2022 — 2023







BMW 740e.



BMW X1 xDrive



BMW i8 Roadster



BMW 745e. Le. Le xDrive



BMW 330e



BMW X1 xDrive25e





BMW 330e xDrive Touring





BMW X2 xDrive25e



Le China





BMW 225xe



MINI Cooper S E Countryman ALL4



BMW 530Le (CN only)



BMW X3 xDrive30e



BMW 530e, xDrive

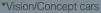
xDrive45e



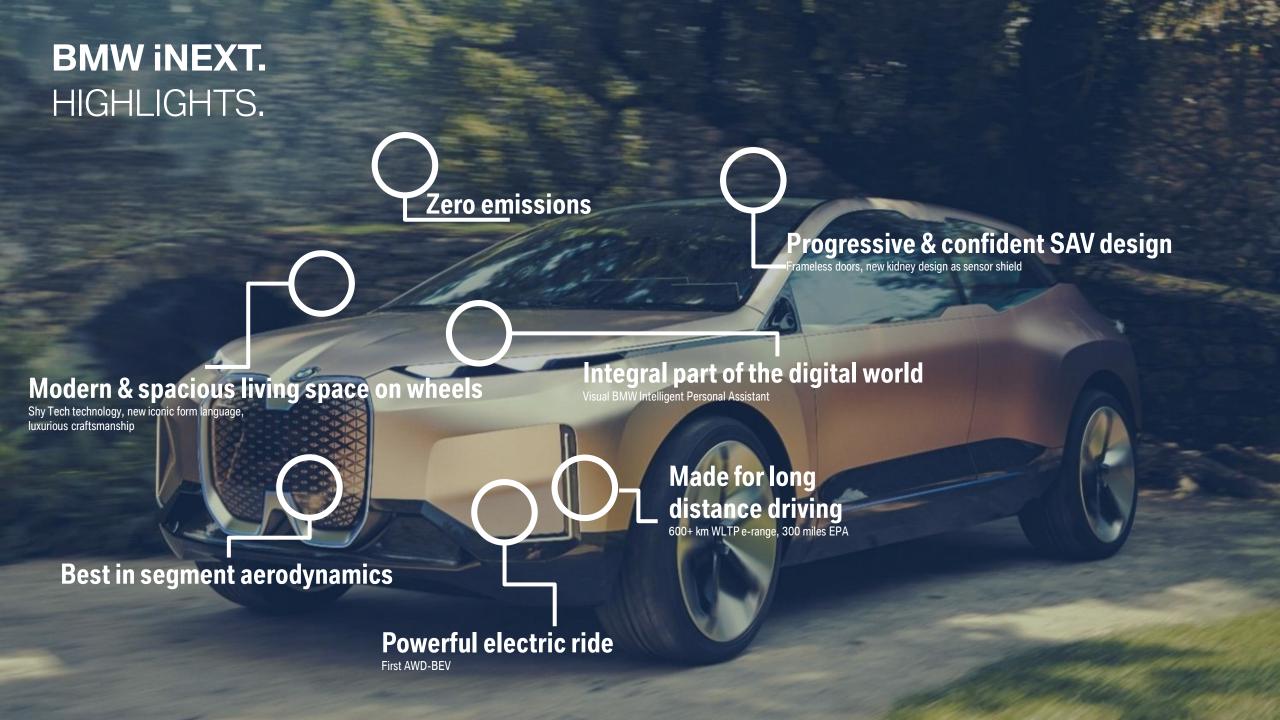
BMW 530e, xDrive Touring



BMW X1 xDrive 25Le (CN only)



^{**}Schematic illustration of future launch dates



LEADING PROVIDER OF ELECTRIFIED CARS.

MORE THAN 146,000 UNITS SOLD IN 2019.



ROADMAP.

EUROPEAN NEW VEHICLE FLEET.

2030

50% ELECTRIFIED.

2025

33% ELECTRIFIED.

25% ELECTRIFIED.

EUROPEAN SALES H1 2020

11% INCREASE ON PREVIOUS YEAR. 11% ELECTRIFIED.

IN-HOUSE DEVELOPMENT & PRODUCTION OF KEY COMPONENTS AT BMW GROUP.

SUCCESS FACTORS OF BMW GROUP E-MOBILITY STRATEGY.

Flexibility in the choice of technologies and suppliers.

In-house know-how in core technologies.

Modular kit: flexible and scalable.

Highly integrated e-mobility value chain (development, purchasing and production).

